

MARIANNA HEALTH & REHABILITATION CENTER

Post Office Box 240 • Marianna, Florida 32447-0240 • (850) 482-8091

April 29, 2022

To: Marianna City Commissioners
MH&RC Board Members
Marianna City Manager

From: Melinda Gay, Administrator

Subject: March 2022 Financial Statements

March census was 74%. April census was 77% with several admissions in process for the end of the month. As reported last month, hiring is a challenge. We're continuing to advertise and interview. We hired five CNA's, one housekeeper, two LPN's and one cook in the month of April. We have been able to admit more residents due to the increased staff.

Income: Room and Board income was under budget due to a lower than budgeted Medicare census. Physical and Speech Therapy incomes are under budget due to the lower Medicare census.

Expenses: Total expenses were above the budgeted amount. Nursing salaries are over budget due to overtime to cover for vacant shifts. Food costs are over budget due to increased costs. Housekeeping aide salaries are over budget due to overtime to cover for vacant shifts. Repairs and Maintenance expense is over budget due to the changing out of the dry pendants in the sprinkler system for the outside overhangs over four feet wide. The dry pendants have to be changed every ten years. Data processing expense is over budget due to the replacement of a server. General office expense is over budget due to the purchase of iPads for the CNA's to utilize electronic medical record reporting.

COVID-19 Update:

Staff are tested weekly, regardless of vaccination status. The facility has an adequate supply of PPE at this time and PPE quantities are reviewed and ordered as needed. The CDC Community Transmission Rate for Jackson County is currently at a low level. As of this date, 89% of the residents are fully vaccinated and 87% of the residents eligible to receive a booster dose have received their booster dose. As of this date, 55% of the staff have received two doses of the COVID-19 vaccine.

MARIANNA HEALTH AND REHABILITATION CENTER
Operations Summary
Month Ending March 2022

	Current	Budget	March 2021
Census	74%	73%	65.73%
Census w/o Medicaid Pending	67%		63%
Accounts Receivable	\$2,795,394		\$2,892,345
Allowance for Bad Debts	\$1,516,059		\$1,468,472
Allowance for Coinsurance Write-offs	\$112,544		\$142,153
Total Expenses	\$1,357,096	\$1,270,215	\$1,215,068
Depreciation	\$28,750	\$28,750	\$30,000
Cash on Hand	\$1,222,003		\$2,042,692
Total Employees	176		167
Income before City Fees:	\$(81,632)	\$35,623	\$(107,747)
Net Income	\$(128,882)	\$(11,627)	\$(154,997)

Census Information from Area Facilities as of April 26, 2022:

Chipola Health & Rehab – 60 bed facility	95%
Signature Health Care at the Courtyard – 120 bed facility	80%
Signature Health Care of North Florida – 180 bed facility	63%
River Valley Rehabilitation Center – 150 bed facility	83%
Blountstown Health & Rehabilitation Center – 96 bed facility	88%
Washington Rehabilitation & Nursing Center – 180 bed facility	64%

March 2022

Medicaid Pending Amounts

Resident A	\$0.00	Approved from May 2019 to current on 09/08/20. \$120,200.00 was moved to private pay and collection efforts are ongoing. Balance due is
Resident B	\$0.00	Approved on 05/07/2020 - Only approved from October 2019 going forward. Balance of 124,903.44 has been moved to private pay. Resident is deceased and a caveat by creditor was filed in March 2021. There are no assets per law office of Elizabeth Simpson.
Resident C	\$0.00	Approved in June 2020. Coverage from April 2020 to current has been obtained. Approximately \$57,000 was moved to private pay and the family is aware of the balance. Balance in private pay is now \$54,188.93.
Resident D	\$3,382.41	Family was working with Admissions to complete Medicaid application. Family will not respond to phone calls.
Resident E	\$0.00	Medicaid was approved in February 2020 for December forward. Family is aware of private pay amount that is due and is paying. Private pay balance is \$69,887.31.
Resident F	\$0.00	Family decided not to complete the Medicaid application. Resident was discharged home. Family has a signed payment plan in place. Family paid \$5,000 at time of discharge and an additional \$200 on the balance. Private pay balance due is \$13,717.00.
Resident G	\$0.00	Medicaid approved in January 2022.
Resident H	\$480.00	Applied for Medicaid in December 2021.
Resident I	\$0.00	Medicaid approved in February 2022.
Resident J	\$0.00	Family has elected not to apply for Medicaid and resident discharged on 12/31/2021 and the balance will convert to private pay. Family is aware and is paying on the balance due. Balance due of \$7,200 has been moved to Private Pay. Current balance due is \$6,000.00
Resident K	\$18,240.00	Applied for Medicaid in December 2021.
Resident L	\$22,560.00	Applied for Medicaid in December 2021.
Resident M	\$0.00	Medicaid approved in February 2022.
Resident N	\$10,616.00	Applied for Medicaid in January 2022.
Resident O	\$3,936.00	Family is working with Platinum Benefits for Medicaid approval.
Resident P	\$13,151.72	Family is working with Platinum Benefits for Medicaid approval.
Resident Q	\$17,040.00	Applied for Medicaid in January 2022.
Resident R	\$2,400.00	Medicaid application is in process.
Resident S	\$16,547.86	Medicaid application is in process.
Resident T	\$11,280.00	Medicaid application is in process.
Resident U	\$8,880.00	Approved for Medicaid in March 2022.
Resident V	\$2,640.00	Family is working with Platinum Benefits for Medicaid approval.
Resident W	\$3,600.00	Applied for Medicaid in December 2021.
Total	\$134,753.99	

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule I
March 31, 2022

ASSETS

Current Assets

Cash	\$ 1,222,003.64	
Accounts Receivable - General	2,795,394.26	
AR Clearing Account	14,631.17	
Accounts Receivable - Others	(169,823.90)	
Allowance for Bad Debts	(1,516,059.76)	
Allowance For Co-Insurance Write-Offs	(112,544.97)	
Inventory - Supplies	109,227.17	
Prepaid Expenses	3,065.95	
Prepaid Maintenance	1,957.50	
Prepaid Insurance	92,445.13	
Prepaid Dues & Subscriptions	9,508.27	
Total Current Assets	<u>9,508.27</u>	\$ 2,449,804.46

Property, Plant, & Equipment

Land	50,000.00	
Buildings	9,541,221.50	
Vehicles	77,821.88	
Laundry Equipment	171,130.66	
Departmental Equipment	3,191,295.77	
Construction in Progress	19,351.00	
Less: Accumulated Depreciation		
A/D - Building	(4,790,851.00)	
A/D - Vehicles	(77,821.88)	
A/D - Departmental Equipment	(2,821,215.13)	
A/D - Laundry Equipment	(171,130.66)	
Net Property, Plant, & Equipment	<u>(171,130.66)</u>	5,189,802.14

Other Assets

Utility Deposits	168.00	
Security Deposits	600.00	
Deferred Outflows-Contributions	2,426,998.00	
Total Other Assets	<u>2,426,998.00</u>	2,427,766.00

Total Assets	<u>9,508.27</u>	<u>\$ 10,067,372.60</u>
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**Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule I
March 31, 2022**

LIABILITIES AND FUND BALANCE

Current Liabilities

Accounts Payable - General	\$ 991,479.80	
Accrued Payroll	78,890.81	
Accrued Vacation Pay	227,559.02	
P/R Pay - Accrued Leave	44,867.17	
Retirement Pay - Accrued Leave	25,808.27	
Accrued Sick Pay	316,498.79	
FICA Tax Payable	6,035.15	
Resident Trust Liability	34,477.43	
Employee Insurance Withheld	22,895.00	
Retirement Fund Payable	27,218.44	
Medicare Settlement Payable	(87,708.26)	
Other Accrued Expenses	3,367.08	
Total Current Liabilities	1,691,388.70	\$ 1,691,388.70

Long Term Liabilities

Net Pension Liability	8,633,399.00	
OPEB Liability	288,044.00	
OPEB Deferred Inflows	34,804.00	
Deferred Outflows - OPEB	(31,732.00)	
Deferred Inflows	534,485.00	
Total Long-Term Liabilities	9,459,000.00	9,459,000.00

Total Liabilities **11,150,388.70**

Fund Balance

Contribution from Gen. Public	54,654.69	
Contribution from State	5,047.00	
Contribution from Fed. Govt.	427,365.98	
Surplus	(1,804,074.73)	
Due to City - Management Fees	411,048.79	
Net Income (Loss)	(177,057.83)	
Total Fund Balance	(1,083,016.10)	(1,083,016.10)

Total Liabilities & Fund Balance **\$ 10,067,372.60**

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule I
March 31, 2022

Cash		
Petty Cash	\$	950.00
SS Direct Deposit Acct		5,939.09
Cash in Bank - Activities Fund		14,671.24
Cash in Bank - Cash Mgmt Sweep		1,165,964.88
Cash - Payroll		1.00
Cash - Resident Trust Fund		<u>34,477.43</u>
Total Cash		\$ <u>1,222,003.64</u>

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule II
For the Current Month and the
Six Months Ending March 31, 2022

	Current Actual	Pcnt	Per Pat Day	Current Budgeted	Current Variance	YTD Actual	Pcnt	Per Pat Day	YTD Budgeted	YTD Variance
Income										
Room & Board	\$ 971,866	79.13%	\$ 234.64	\$ 1,060,609	\$ 88,743	\$ 5,710,203	72.82%	\$236.72	\$ 6,224,201	\$ 513,998
Lab	62,996	5.13%	15.21	22,909	(40,087)	153,741	1.96%	6.37	134,498	(19,243)
Drugs	19,741	1.61%	4.77	18,942	(799)	195,906	2.50%	8.12	111,208	(84,698)
Physical Therapy	75,001	6.11%	18.11	85,495	10,494	481,687	6.14%	19.97	501,939	20,252
Speech Therapy	15,368	1.25%	3.71	13,518	(1,850)	71,909	0.92%	2.98	81,108	9,199
Occupational Therapy	82,058	6.68%	19.81	68,220	(13,838)	481,293	6.14%	19.95	409,320	(71,973)
Medical Supplies	0	0.00%	0.00	140	140	1,345	0.02%	0.06	821	(524)
Employee & Guest Meals	1,317	0.11%	0.32	1,221	(96)	6,384	0.08%	0.26	7,326	942
Interest Income	0	0.00%	0.00	166	166	321	0.00%	0.01	996	675
Activities Income	100	0.01%	0.02	41	(59)	300	0.00%	0.01	246	(54)
Net Insurance Proceeds	0	0.00%	0.00	0	0	0	0.00%	0.00	0	0
Grant revenue - Provider Relief	0	0.00%	0.00	0	0	455,806	5.81%	18.90	0	(455,806)
Grant revenue - Hurricane FEM	0	0.00%	0.00	0	0	0	0.00%	0.00	0	0
Miscellaneous Income	0	0.00%	0.00	41	41	0	0.00%	0.00	246	246
Grant Revenue	0	0.00%	0.00	0	0	109,500	1.40%	4.54	0	(109,500)
Total	1,228,449	100%	296.58	1,271,302	42,853	7,668,394	98%	317.90	7,471,909	(196,485)
Less: Cont. Allow	(234)	-0.02%	(0.06)	(12,714)	(12,480)	172,805	2.20%	7.16	(74,721)	(247,526)
Total Income	1,228,214	100.00%	296.53	1,258,588	30,374	7,841,199	100.00%	325.06	7,397,188	(444,011)
Expenses										
Nursing	517,577	42.14%	124.96	449,956	(67,621)	3,147,788	40.14%	130.49	2,734,600	(413,188)
Dietary	88,241	7.18%	21.30	91,787	3,546	565,969	7.22%	23.46	547,756	(18,213)
Housekeeping	36,765	2.99%	8.88	32,903	(3,862)	228,955	2.92%	9.49	199,067	(29,888)
Laundry & Linen	30,627	2.49%	7.39	26,466	(4,161)	180,390	2.30%	7.48	161,484	(18,906)
Building & Grounds	94,915	7.73%	22.92	86,403	(8,512)	520,646	6.64%	21.58	511,844	(8,802)
Special Services	115,518	9.41%	27.89	99,365	(16,153)	654,608	8.35%	27.14	592,965	(61,643)
Admin & General	473,453	38.55%	114.31	483,335	9,882	2,719,900	34.69%	112.76	2,661,177	(58,723)
Total Expenses	1,357,096	110.49%	327.64	1,270,215	(86,881)	8,018,257	102.26%	332.40	7,408,893	(609,364)
Net Income (Loss)	\$ (128,882)	-10.49%	\$ (31.12)	\$ (11,627)	\$ 117,255	\$ (177,058)	-2.26%	\$ (7.34)	\$ (11,705)	\$ 165,353

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule II
For the Current Month and the
Six Months Ending March 31, 2022

	Current Actual	Pcnt	Per Pat Day	Current Budgeted	Current Variance	YTD Actual	Pcnt	Per Pat Day	YTD Budgeted	YTD Variance
Nursing										
Payroll - Director	\$ 6,283	0.51%	\$ 1.52	\$ 9,295	\$ 3,012	\$ 59,142	0.75%	\$ 2.45	\$ 54,570	\$ (4,572)
Asst Dir.	6,204	0.51%	1.50	6,841	637	27,609	0.35%	1.14	40,163	12,554
R.N.	85,925	7.00%	20.74	74,070	(11,855)	499,139	6.37%	20.69	453,039	(46,100)
L.P.N.	107,936	8.79%	26.06	104,734	(3,202)	677,261	8.64%	28.08	640,618	(36,643)
Aides	223,525	18.20%	53.97	185,013	(38,512)	1,307,508	16.67%	54.20	1,131,595	(175,913)
Ward Clerks	13,727	1.12%	3.31	11,705	(2,022)	80,689	1.03%	3.35	68,719	(11,970)
Contract Services - CNA	0	0.00%	0.00	7,011	7,011	24,538	0.31%	1.02	42,066	17,528
Employee Drug Screening	253	0.02%	0.06	546	293	2,998	0.04%	0.12	3,276	278
Drugs	28,166	2.29%	6.80	15,824	(12,342)	221,077	2.82%	9.16	94,944	(126,133)
Nursing Supplies	33,156	2.70%	8.00	24,752	(8,404)	184,456	2.35%	7.65	145,319	(39,137)
Noncovered PPS Expenses	3,119	0.25%	0.75	1,506	(1,613)	7,947	0.10%	0.33	8,842	895
Oxygen	2,632	0.21%	0.64	1,688	(944)	16,811	0.21%	0.70	9,909	(6,902)
Respiratory Supplies	2,061	0.17%	0.50	2,228	167	12,012	0.15%	0.50	13,082	1,070
Medical Records Consultant	0	0.00%	0.00	0	0	0	0.00%	-	0	0
Pharmacy Consultant	1,940	0.16%	0.47	1,666	(274)	12,076	0.15%	0.50	9,996	(2,080)
Dental Consultant	0	0.00%	0.00	11	11	0	0.00%	-	66	66
Medical Director	2,375	0.19%	0.57	2,375	0	14,250	0.18%	0.59	14,250	0
Inservice Teaching Aides	0	0.00%	0.00	50	50	0	0.00%	-	300	300
Education	0	0.00%	0.00	333	333	0	0.00%	-	1,998	1,998
Advertising - Help Wanted	274	0.02%	0.07	208	(66)	274	0.00%	0.01	1,248	974
Travel - Nursing	0	0.00%	0.00	100	100	0	0.00%	-	600	600
Total Nursing	517,577	42.14%	124.96	449,956	(67,621)	3,147,788	40.14%	130.49	2,734,600	(413,188)
Dietary										
Salaries - Supervisor	4,500	0.37%	1.09	6,225	1,725	21,929	0.28%	0.91	36,546	14,617
Cooks	3,659	0.30%	0.88	7,463	3,804	54,041	0.69%	2.24	45,883	(8,158)
Aides	20,740	1.69%	5.01	26,573	5,833	152,594	1.95%	6.33	162,557	9,963
Food	48,555	3.95%	11.72	40,272	(8,283)	271,841	3.47%	11.27	236,436	(35,405)
Dietary Supplements	2,354	0.19%	0.57	2,548	194	16,861	0.22%	0.70	14,960	(1,901)
Kitchen Supplies	6,406	0.52%	1.55	6,372	(34)	36,535	0.47%	1.51	37,409	874
Equipment Rental	0	0.00%	-	306	306	0	0.00%	-	1,797	1,797
Dietician	2,028	0.17%	0.49	2,028	0	12,167	0.16%	0.50	12,168	1
Total Dietary	88,241	7.18%	21.30	91,787	3,546	565,969	7.22%	23.46	547,756	(18,213)
Housekeeping										
Salaries - Supervisor	3,659	0.30%	0.88	3,831	172	20,930	0.27%	0.87	22,492	1,562
Aides	28,526	2.32%	6.89	23,977	(4,549)	175,935	2.24%	7.29	146,662	(29,273)
Supplies	4,580	0.37%	1.11	5,095	515	32,091	0.41%	1.33	29,913	(2,178)
Total Housekeeping	36,765	2.99%	8.88	32,903	(3,862)	228,955	2.92%	9.49	199,067	(29,888)

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule II
For the Current Month and the
Six Months Ending March 31, 2022

	Current Actual	Pcnt	Per Pat Day	Current Budgeted	Current Variance	YTD Actual	Pcnt	Per Pat Day	YTD Budgeted	YTD Variance
Laundry										
Salaries - Aides	25,854	2.10%	6.24	23,199	(2,655)	160,425	2.05%	6.65	141,882	(18,543)
Linen & Laundry Usage	2,223	0.18%	0.54	1,667	(556)	8,658	0.11%	0.36	10,002	1,344
Laundry Supplies	2,550	0.21%	0.62	1,600	(950)	11,307	0.14%	0.47	9,600	(1,707)
Total Laundry	30,627	2.49%	7.39	26,466	(4,161)	180,390	2.30%	7.48	161,484	(18,906)
Building & Grounds										
Salary - Supervisor	4,258	0.35%	1.03	4,393	135	24,326	0.31%	1.01	25,790	1,464
Staff	10,210	0.83%	2.47	9,214	(996)	63,206	0.81%	2.62	54,096	(9,110)
Travel - Maintenance	75	0.01%	0.02	166	91	868	0.01%	0.04	996	128
Utilities	25,978	2.12%	6.27	23,995	(1,983)	148,286	1.89%	6.15	140,874	(7,412)
Repairs & Maint.	18,560	1.51%	4.48	13,337	(5,223)	74,024	0.94%	3.07	78,300	4,276
Deprec. & Amort.	28,750	2.34%	6.94	28,750	0	172,500	2.20%	7.15	172,500	0
Rent	0	0.00%	-	223	223	0	0.00%	-	1,338	1,338
Insurance	4,033	0.33%	0.97	3,281	(752)	20,110	0.26%	0.83	19,686	(424)
Equipment Leasing	0	0.00%	-	150	150	0	0.00%	-	900	900
Pest Control	411	0.03%	0.10	333	(78)	2,466	0.03%	0.10	1,998	(468)
Outside Services	1,200	0.10%	0.29	1,365	165	7,200	0.09%	0.30	8,190	990
TV Repair & Service	1,439	0.12%	0.35	1,196	(243)	7,659	0.10%	0.32	7,176	(483)
Total Bldg & Grounds	94,915	7.73%	22.92	86,403	(8,512)	520,646	6.64%	21.58	511,844	(8,802)
Special Services										
Salary - Act. Dir.	5,235	0.43%	1.26	14,369	9,134	33,864	0.43%	1.40	84,360	50,496
Physical Therapy	44,571	3.63%	10.76	36,211	(8,360)	273,172	3.48%	11.32	217,266	(55,906)
Speech Pathology	7,259	0.59%	1.75	5,835	(1,424)	29,782	0.38%	1.23	35,010	5,228
Occup Therapy	45,136	3.67%	10.90	29,448	(15,688)	250,677	3.20%	10.39	176,688	(73,989)
Salaries - Social Worker	11,486	0.94%	2.77	10,628	(858)	57,698	0.74%	2.39	62,397	4,699
Social Service Supplies	455	0.04%	0.11	224	(231)	779	0.01%	0.03	1,344	565
Patient Activities	1,376	0.11%	0.33	2,650	1,274	8,636	0.11%	0.36	15,900	7,264
Total Special Services	115,518	9.41%	27.89	99,365	(16,153)	654,608	8.35%	27.14	592,965	(61,643)

Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule II
For the Current Month and the
Six Months Ending March 31, 2022

	Current Actual	Pcnt	Per Pat Day	Current Budgeted	Current Variance	YTD Actual	Pcnt	Per Pat Day	YTD Budgeted	YTD Variance
Admin & General										
Salary - Admin	7,958	0.65%	1.92	9,012	1,054	49,435	0.63%	2.05	52,909	3,474
Asst Admin	3,282	0.27%	0.79	3,887	605	21,357	0.27%	0.89	22,819	1,462
Bookkeeper	3,943	0.32%	0.95	3,944	1	23,650	0.30%	0.98	23,155	(495)
Sec'y & Recept.	12,681	1.03%	3.06	14,880	2,199	78,883	1.01%	3.27	87,362	8,479
Advertising	53	0.00%	0.01	66	13	768	0.01%	0.03	396	(372)
Auto Operations	2,179	0.18%	0.53	2,271	92	15,289	0.19%	0.63	13,626	(1,663)
Consultant Fees	26,123	2.13%	6.31	4,583	(21,540)	58,101	0.74%	2.41	27,498	(30,603)
Data Processing	11,086	0.90%	2.68	3,360	(7,726)	37,827	0.48%	1.57	20,160	(17,667)
Dues & Subscriptions	1,098	0.09%	0.27	1,166	68	6,590	0.08%	0.27	6,996	406
Education	43	0.00%	0.01	733	690	2,953	0.04%	0.12	4,398	1,445
Travel & Entertainment	336	0.03%	0.08	500	164	3,907	0.05%	0.16	4,000	93
Equipment Rental	770	0.06%	0.19	1,475	705	5,432	0.07%	0.23	7,250	1,818
General Expense	0	0.00%	-	650	650	1,775	0.02%	0.07	3,900	2,125
AHCA Assessment Fee	89,087	7.25%	21.51	78,606	(10,481)	510,395	6.51%	21.16	471,636	(38,759)
Group Insurance	90,808	7.39%	21.92	100,000	9,192	531,559	6.78%	22.04	600,000	68,441
General Insurance	31,460	2.56%	7.60	27,026	(4,434)	192,983	2.46%	8.00	162,156	(30,827)
Legal & Accounting	1,374	0.11%	0.33	2,574	1,200	20,743	0.26%	0.86	15,444	(5,299)
Professional Services	0	0.00%	-	208	208	2,323	0.03%	0.10	1,248	(1,075)
Taxes & Licenses	162	0.01%	0.04	204	42	1,217	0.02%	0.05	1,224	7
General Office Expense	11,780	0.96%	2.84	5,000	(6,780)	40,529	0.52%	1.68	30,000	(10,529)
Payroll Taxes	42,413	3.45%	10.24	58,928	16,515	255,527	3.26%	10.59	258,353	2,826
Retirement Plan	56,877	4.63%	13.73	83,346	26,469	353,091	4.50%	14.64	361,151	8,060
Telephone	789	0.06%	0.19	1,666	877	7,281	0.09%	0.30	9,996	2,715
Bad Debt	31,902	2.60%	7.70	32,000	98	214,785	2.74%	8.90	192,000	(22,785)
City Administration Fee	47,250	3.85%	11.41	47,250	0	283,500	3.62%	11.75	283,500	0
Total Admin & General	473,453	38.55%	114.31	483,335	9,882	2,719,900	34.69%	112.76	2,661,177	(58,723)

**Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule III
For the Current Month and the
Six Months Ending March 31, 2022**

	Month	% Occ	Year	% Occ
Bed Days Available	5,580	100.00%	32,760	100.00%
Total Bed Days	4,142	74.23%	24,122	73.63%

**Marianna Health and Rehabilitation Center
Statement of Net Assets
Schedule IV
For the Current Month and the
Six Months Ending March 31, 2022**

	Current Actual	Pct	Current Budgeted	Current Variance	YTD Actual	Pct	YTD Budgeted	YTD Variance
Patient Days								
Medicare	550	13.28%	611	61	3,900	16.17%	3,586	(314)
Medicaid	2,927	70.67%	3,307	380	16,896	70.04%	19,415	2,519
Insurance	151	3.65%	0	(151)	453	1.88%	0	(453)
Private	265	6.40%	153	(112)	1,134	4.70%	899	(235)
Hospice	249	6.01%	0	(249)	1,739	7.21%	0	(1,739)
Total Patient Days	<u>4,142</u>	<u>100.00%</u>	<u>4,071</u>	<u>(71)</u>	<u>24,122</u>	<u>100.00%</u>	<u>23,900</u>	<u>(222)</u>